



**National Defense University
Board of Visitors Meeting
December 1, 2023
AGENDA**

Meeting Dress Code

Military: Class A Uniform

Civilian: Business Suit

All Times Listed are in Eastern Time (ET)

Friday, 1 December 2023

Room 155A&B, Marshall Hall + Virtual Access for BOV members only

0900 (ET)	Call to Order – Open Meeting Starts <i>(Room 155A&B, Marshall Hall + Virtual Access for BOV members only)</i>	Ms. Joycelyn Stevens, Alternate Designated Federal Officer (ADFO)
0900-0905	Administrative Notes <i>ADFO comments/overview of agenda</i>	Ms. Stevens and General Norton Schwartz, USAF (Retired), BOV Chair
0905-1000	State of the University Address	Lieutenant General Michael T. Plehn, NDU President
1000-1045	Reaffirmation of Middle States Commission on Higher Education (MSCHE) Accreditation Update	Dr. James Lapse, Provost
1045-1130	Budget, Hiring, Facilities & Technology Updates	Mrs. Kathryn Kolbe, Chief Operating Officer
1130-1145	BREAK	
1145-1215	Ethics Committee Update	Dr. Lapse and The Honorable Donald Loren, USN (Retired), Distinguished Professor of Practice, Eisenhower School
1230-1330	<i>Buffet Lunch with Faculty and Staff Room 1302, Lincoln Hall</i>	<i>Board Members, NDU-P, SVP, Dr. Yaeger, ADFO, and Select Faculty and Staff (invitation only)</i>
1345-1415	NATO Conference of Commandants	Dr. Lapse and Mr. Dale Owen, Director of Operations Management

1415-1430	Discussion of Public Written Comments	Board Members
1430-1445	BOV Member Deliberation and Feedback	Board Members
1445-1500	Wrap-up and Closing Remarks	General Schwartz and Lieutenant General Plehn
1500	MEETING ENDS	Ms. Stevens